PROIECT APUSENI – an Inter and Transdisciplinary Approach for Sustainable Regional Development in the Apuseni Mountains in Romania

Evelyn RUŞDEA¹⁾, Albert REIF¹⁾, Werner KONOLD¹⁾, Ioan ROTAR²⁾, Ioan POVARĂ³⁾

Abstract. The traditional cultural landscape of the mountainous regions of the Apuseni Mountains, its land-use systems and future perspectives for sustainable development were studied during a transdisciplinary project (2000 - 2004). New for Romania was the participatory approach with the involvement of different stakeholders from local and regional level. The presentation focuses on the results of this transdisciplinary approach, which becomes more and more important for sustainable development and management of natural resources. In this context, elements and methods of participation as well as successful implementation in the project are presented.

Keywords: landscape management, sustainable development, transdisciplinarity, participation, Apuseni Mountains

INTRODUCTION

Over the last centuries traditional cultural landscapes in central Europe have changed drastically. Many landscapes were completely transformed by human activities and lost their unique character. The traditional, rural subsistence economies have been transformed and integrated into national and global markets step by step. Such changes occurred nowadays in the countries of Eastern Europe and they will have a tremendous effect upon the rural population and the development of the landscape within the next few years.

The Romanian cultural landscapes particularly in the mountainous regions of Transylvania are composed of a semi-open mosaic of meadows, pastures and forests, with high values concerning biodiversity and nature conservation. At the same time this traditionally managed landscapes are also of special interest for the cultural heritage and for further regional development strategies.

Aim of the 'PROIECT APUSENI', was to analyse the transformation process in a rural mountainous region, to identify and evaluate development strategies, and to make recommendations for a sustainable regional development in participation with the local people and the Romanian politicians (Rusdea et al. 2005).

MATERIALS AND METHODS

A traditional cultural landscape of the Apuseni Mountains in Romania, its land-use systems and future perspectives for sustainable development were studied during an inter- and transdisciplinary project supported by the German Ministry of Education and Research (09. 2000 - 02. 2004). The study area is situated in the Moţi country, where the traditional agro-

¹⁾ Albert-Ludwigs-University Freiburg, Faculty of Forestry and Environmental Sciences, Tennenbacher Str. 4, 79106 Freiburg, Germany, evelyn.rusdea@landespflege.uni-freiburg.de; albert.reif@waldbau.uni-freiburg.de

²⁾University for Agricultural Sciences and Veterinary Medicine Cluj, Faculty of Agricultural Sciences, Calea Mănăştur nr.3-5, RO-400372 Cluj-Napoca, Romania, irotar@usamvcluj.ro

³⁾ Speleological Institute "Emil Racovitza" Bucharest, Str. Frumoasa nr. 31, RO-050711 Bucharest, Romania, povara_iser@yahoo.com

silvicultural land use is currently undergoing a transition from subsistence economy to gradual participation in national and global markets.

A 'nested approach' was adopted for the research, comprising three geographic areas, in which data collection was carried out with decreasing intensity. The village of Gheţari with its surroundings (308 hectares, 28 households, 106 inhabitants in the year 2000) constituted the central study area. The investigations extended gradationally from this community towards the administrative centre in the village Gârda de Sus (situated in the valley at 700 m) and to the mountain high-pasture 'Poiana Călineasa' (1 350 m) covering an area of about 6 000 ha, 63 % covered by forests. Generalizations about the region could be made from studies of the social and economic characteristics of fifteen communities in the Moţi country. These studies facilitated the analysis of the functional coherence of the regional land use system.

Disciplinary approaches were used to investigate the physical and biological characteristics of the landscape, the agricultural and forestry land use practices, the history of culture, settlement, architecture and the life of the people. Two economic approaches were adopted to assess the economy at the household level (combination of subsistence and market production; activities, products, costs and prices), and at the regional level - the 'Moţi country'. Additional studies related to the specific political and legislative conditions in Romania. Together these studies facilitated the analysis of the functional coherence of the regional land use system.

Altogether on the basis of this disciplinary approaches and the interference between the disciplines, an **evaluation** in terms of nature conservation and economy was conducted. The results were used as indicators and descriptors for the creation of scenarios in subsequent modeling.

To determine strategies and methods for sustainable management in a participatory way, the problems of the region were identified from the perspective of the local people in the course of personal interviews (with farmers, experts and local politicians) and through questionnaires. In a second step, the central problems faced by the local actors were analysed (problem analysis) and clustered on a problem-tree, showing the cause and effect relationships. The results were transformed into objectives for future development with the specification of key indicators for the creation of scenarios in subsequent modeling. A landscape **model** with spatial and non-spatial variables (indicators and descriptors) describes and explains the functioning of the system. This synthetic model was used at the same time to create **scenarios** for the future development of the landscape by changing the driving forces influencing the system. Additionally, participatory methods like 'planning for real' were performed. This was done together with the pupils of the local school, who articulated their personal wishes with regard to future development and built a three-dimensional model of the village.

RESULTS AND DISCUSSION

There are many facets to landscape management and there are various ways in which they can be accommodated. However, in the last years the bottom up approach with the involvement of stakeholders gets more and more importance. Landscape is a public good on which numerous people stake claims. This implies the fact, that the concepts which ought to be accepted later in landscape management should be developed in a participatory approach. Whereas the initiation of participatory processes is almost a standard practice in landscape planning in Western Europe, bottom up approaches in Eastern Europe are often rare. In this context 'Proiect Apuseni' is one of the first transdisciplinary projects in Romania.

In the following we will focus on the presentation and discussion of results regarding the participatory approach within 'PROIECT APUSENI'. From the outset, our project was based on transdisciplinarity (Thompson Klein et al. 2001, Balsiger 2005), which implies participatory action research involving the stakeholders. Long term effects and success can only be achieved if the motives and interests of the rural population are taken into consideration (Selman 2004). Starting with a *stakeholder analysis* - which provided the basis for the integration of local, regional and national actors (local population, politicians etc) and institutions) - the central problems of the region were identified by the local actors. For centuries, the lives of rural people in Eastern Europe were dictated by hierarchical structures. As a result, the farmers in the Apuseni Mountains became skeptical of governmental institutions, individualistic, and developed an aversion to association and cooperation. Recently attempts were made to include the farmers and their interests into decision making processes. The analysis was used for an appraisal of social norms, attitude and influence of the stakeholders.

The *concept for the participatory approach* employed within the Proiect Apuseni was based on a gradual involvement of the stakeholders, according to three levels of intensity (Bühler & Wehinger 2005):

- information (and motivation): to involve the majority of the local actors which was most important at the beginning of the project
- participation: to involve the interested people and
- cooperation: with key-actors and innovative individuals more towards the end.

Varying *elements of participation* were selected with respect to the specific stakeholder groups. Several methods of participation were practiced in different intensities and forms, including kick-off meeting, flyers, info-sheets, lectures, discussion, interviews, workshops, consultancy, 'planning for real' and a role playing. On the regional level the project offered workshops and discussion to specialists, politicians and entrepreneurs.

During personal <u>interviews</u> with farmers, experts and local politicians and through questionnaires, an overview of the situation was obtained. The problems identified were clustered on a problem-tree, showing the cause and effect relationships. Afterwards they were transformed into objectives for future development with the specification of key indicators. The majority of the problems identified by the local stakeholders were either of an economic or a social nature, very few of the identified problems were ecological.

Another participatory method was also employed, an approach termed 'Planning for Real'. Together with the pupils of the local school, a three-dimensional model of the village was built, in which their personal wishes regarding he future development of the village were expressed. This participatory action served at the same time as tool for discussions with the parents and other stakeholders.

On the basis of the problems identified through participatory methods an expert working group of the project defined future trends and scenarios for the mountain village Gheţari for the next 15 years. Three scenarios - representing three different political strategies of future development - were presented to and discussed with local and regional experts and politicians during a planning workshop, followed by a discussion about the recommendations for sustainable regional development. These scenarios represent in fact three different political strategies:

(1) continuation of traditional land uses with uncontrolled short-term management (scenario 'traditio');

- (2) foreseeable sustainable land use with moderate investment of own capital, which includes reduced timber harvesting and income in the short-term, but more or less stable conditions in the future (scenario 'evolutio'); and
- (3) large-scale investments by an external investor, who constructs roads and builds facilities for tourists (scenario 'capitalinvestitio').

The local people (farmers and politicians) of the village Gheţari were invited to participate in a <u>role playing</u> session, in which three mayor candidates ('traditio', 'evolutio' and 'capitalinvestitio') presented their election programmes for the local future development. Afterwards the people evaluated the three programmes (scenarios) by a means of a vote. The results of this 'vote' revealed that men tended to prefer a policy promoting sustainable land use ('evolutio'), the children clearly voted in favour of a policy to attract a big investor and the women's votes showed no clear preference.

The quality of the participatory action process was continuously monitored (briefing of staff members, evaluation of every action). The participatory methods chosen were selected to allow for feedback between researchers and stakeholders. They included intercultural and organisational aspects, as well as discussions relating to disciplinary research (Bühler et al. 2005).

The foundation of a local activity group, called "Forum Comunal", was the most important step in cooperation. This <u>steering committee</u> offered an organisational frame for the exchange and the discussions between scientists and local authorities. It was held 3 times a year and included the mayor, members of the community council, some local key-actors and members of the project team. Especially with the implementation of this forum the acceptance and the structural settings improved. Another milestone was the foundation of a <u>local association</u> ("Asociație") for the village, targeting the sustainable development of the whole region, with participation of interested local actors and again members of the team.

Most successful proved to be promising local initiatives implemented as practical actions within the so-called 'pilot projects'. They were selected using the criteria: (1) importance for sustainable development, (2) sustainability after termination of the project, (3) possibility of rapid success, and (4) realisation during the project period (Brendle 1999). Such common practical actions were supported by the 'PROIECT APUSENI' in the fields of rural tourism, agriculture (crop farming, manure processing, fertilisation, hay harvesting), water supply, medicinal plants, and forest use/wood processing. These pilot projects

- o represent a cooperative strategy in a local and regional network of different partners,
- o contain opportunities for 'learning by doing' and encourage the creativity and engagement of the stakeholders,
- o symbolise the aims of regional development and enhance knowledge within the region,
- o represent concrete actions and exemplary results,
- o promote changes to existing structures and
- o enabled a closed cooperation between scientists and local people.

The experiences garnered from these pilot projects and the results of the larger project revealed the strengths and weaknesses of this mountainous region, and were used to formulate *recommendations for regional development*. They will continue to provide impulses for sustainable development and livelihoods in this mountain area and, at the same time help to preserve at least some of the habitats within the landscape. As the pilot projects demonstrated, successful regional development will be the most convincing argument in the transfer of the results to other mountainous rural regions in Eastern Europe.

RECOMMENDATIONS

Sustainable development and the management of natural resources must be based on a common view of the future within the local society. To gain this, it is necessary to involve stakeholder, who are able and willing to make decisions towards an effective and efficient use or conservation of natural resources. Participatory action research becomes more common on regional development.

Our experience during Proiect Apuseni in Romania was, that the Romanian people appreciated the transdisciplinary approach, which had to be adopted to various aspects of the regional society and social norms. Participation in rural areas in Romania compared to Germany (or other western countries) means that the rural society with a specific focus on the informal networks needs to be reflected intense, to identify key persons, which will be involved into the process. Politicians and experts in the administration have great influence on the project itself, but also on the attitude of the others towards the project. From our experience it is necessary to get them involved directly from the beginning of the process.

The concept of the participatory process generally approved to be feasible. The distinction between informing, participating and cooperating with the stakeholder matched the resources of both scientists and stakeholder. Very important seems to be the implementation of a "steering committee", which can coordinate the further regional development process after the end of a participatory project. Practical actions of cooperation – like the 'pilot projects' in our case – help to achieve interest and commitment to the research issues and to sustainable development. Their outcome can be summarised with a major contribution to awareness and Know-How-Transfer, to cooperation within the region.

The experiences gained from 'PROIECT APUSENI' provide some central recommendations in relation to participatory approaches in landscape management and rural development:

- Let all relevant stakeholders participate from the very beginning: in the participatory management of rural landscapes it is important that all political levels should be considered the local and regional level are certainly of greater relevance, but stakeholders from national and even EU level should also be involved.
- Respect local knowledge and experience: the identification of respected key actors and local multipliers with a high degree of influence may play a decisive role in the success of the process.
- Establish local 'steering groups', for example, local agenda groups: these are necessary to ensure the smooth running of the process and the continuation of management after the end of a project.
- Enact and support practical solutions and joint actions: the implementation of results should not only begin after the conclusion of a project. Small and successful working initiatives should be carried out during the field work phase in order to improve the researchers'/managers' local standing.
- Appreciate communication as the most important key factor: the participatory approach requires a great deal of openness, sensitivity, patience and communication skills appropriate to each target group and social level. A sophisticated public relations concept is essential for good and effective implementation.
- Not all projects require the same degree of participation: the participatory appraisal should suit the different framework conditions (political and legal conditions, social and economic situation) with respect to the different democratic traditions and social

hierarchies (especially when comparing different projects in eastern and western Europe).

Sustainable landscape management and planning is not possible without participation. In regional development the participatory process could provide the arena for consultation, negotiation and the joint actions of the people involved.

CONCLUSION

The mountain regions in the 'Moţi country' in Romania have relatively less favorable climatic conditions. Sustainable forest use must be the first aim of regional development. Given the unclear economic perspectives, it is recommended that the economies of households, villages and the region be based not only on one sector, but on combinations of forest use, farming, crafts, marketing and rural tourism. The existing potential of the landscapes, especially the high nature value of the grasslands, but also the cultural heritage (e.g., historical monuments, traditional handcraft and land use systems) should be preserved and carefully developed. This can only be successful if new forms of cooperation and participation with the local people occur, and if environmental education, adequate financial instruments and better marketing strategies are implemented. Successful regional development will be the most convincing argument in the transfer of the results to other mountainous rural regions of Eastern Europe.

Acknowledgments. This study has been supported by the German Ministry of Education and Research (BMBF Bundesministerium für Bildung und Forschung, FKZ 0339720/5).

REFERENCES

- 1. Balsiger W. Ph. (2005): Transdisziplinarität. Systematisch-vergleichende Untersuchung disziplinenübergreifender Wissenschaftspraxis. München: Wilhelm Fink Verlag, 326 pp.
- 2. Brendle, U. (1999): Musterlösungen im Naturschutz. Politische Bausteine für erfolgreiches Handeln. 261 pp., Landwirtschaftsverlag, Münster.
- 3. Bühler, J. & Th. Wehinger (2005): Der Partizipationsansatz im Proiect Apuseni: Verfahren und Instrumente. In: Ruşdea, E., Reif, A., Povară, I. & W. Konold (eds.): Perspektiven für eine traditionelle Kulturlandschaft in Osteuropa. Ergebnisse eines inter- und transdisziplinären, partizipativen Forschungsprojektes im Apuseni-Gebirge in Rumänien. Freiburg: Culterra 34, 324-327.
- 4. Bühler, J., Wehinger, Th., Reif, A. & Ruşdea, E. (2005): Partizipative Elemente der Leitbildentwicklung; Bilanzierung der Partizipation. Ruşdea, E., Reif, A., Povară, I. & Konold, W. (eds.): Perspektiven für eine traditionelle Kulturlandschaft in Osteuropa. Ergebnisse eines inter- und transdisziplinären, partizipativen Forschungsprojektes im Apuseni-Gebirge in Rumänien. Culterra 34 (Schriftenreihe des Instituts für Landespflege der Albert-Ludwigs-Universität Freiburg), 344-357. Institut für Landespflege, Freiburg i. Brsg.
- 5. Ruşdea, E., Reif, A., Povară, I. & Konold, W. (Eds.) (2005): Perspektiven für eine traditionelle Kulturlandschaft in Osteuropa. Ergebnisse eines inter- und transdisziplinären, partizipativen Forschungsprojektes im Apuseni-Gebirge in Rumänien. Culterra 34, Schriftenr. Inst. Landespfl., Univ. Freiburg: 401 pp. + Annexes.
- 6. Selman, P. (2004): Community participation in the planning and management of cultural landscapes. Journal of Environmental Planning and Management 47, 365-392.
- 7. Thompson Klein, J., Grossenbacher-Mansuy, W., Häberli, R., Bill, A., Scholz, W. R. & M. Welti (eds.) (2001): Transdisciplinarity: Joint Problem Solving among Science, Technology and Society. An Effective Way for Managing Complexity. Basel Boston Berlin: Birkhäuser Verlag AG, 332 pp.